



Overview and Scrutiny Committee

Meeting: Monday, 6th December 2021 at 7.00 pm in Civic Suite, North Warehouse, The Docks, Gloucester, GL1 2EP

Membership:	Cllrs. Field (Chair), Pullen (Vice-Chair), Durdey (Spokesperson), Ackroyd, Castle, S. Chambers, Dee, Evans, Hilton, Kubaszczyk, O'Donnell, Organ, Padilla, Sawyer, Wilson and Zaman
Contact:	Democratic and Electoral Services 01452 396126 democratic.services@gloucester.gov.uk

AGENDA

1.	APOLOGIES To receive any apologies for absence.
2.	DECLARATIONS OF INTEREST To receive from Members, declarations of the existence of any disclosable pecuniary, or non-pecuniary, interests and the nature of those interests in relation to any agenda item. Please see Agenda Notes.
3.	DECLARATION OF PARTY WHIPPING To declare if any issues to be covered in the Agenda are under party whip.
4.	PUBLIC QUESTION TIME (15 MINUTES) To receive any questions from members of the public provided that a question does not relate to: <ul style="list-style-type: none"> • Matters which are the subject of current or pending legal proceedings, or • Matters relating to employees or former employees of the Council or comments in respect of individual Council Officers. <p>If you would like to ask a question at this meeting, it must be submitted to democratic.services@gloucester.gov.uk by 12 noon on Tuesday 30th November 2021. Please telephone 01452 396203 if you require any support.</p>
5.	PETITIONS AND DEPUTATIONS (15 MINUTES) To receive any petitions and deputations provided that no such petition or deputation is in relation to: <ul style="list-style-type: none"> • Matters relating to individual Council Officers, or • Matters relating to current or pending legal proceedings

6. DRAFT MONEY PLAN 2022-27 & BUDGET PROPOSALS FOR 2022/23 (Pages 5 - 88)

To consider the report of the Cabinet Member for Performance and Resources which sets out the Draft Money Plan for the period 2022 to 2027 and Budget Proposals for 2022 to 2023.

The format for the session will be as follows:

1. The Leader of the Council will introduce the report.
2. The Cabinet Member for Performance and Resources will add her comments on the report.

Each Cabinet Member will then present their respective portfolios in the following order:

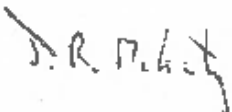
1. Cabinet Member for Performance and Resources
2. Cabinet Member for Culture and Leisure
3. Cabinet Member for Environment
4. Cabinet Member for Communities and Neighbourhoods
5. Cabinet Member for Planning and Housing Strategy.

During their presentations the Cabinet Members will address the following points: -

1. Current staffing levels.
2. Financial pressures for next year, including any potential reduction in income streams.
3. The proposed budget savings in their area for next year and how these will impact on the services they provide.
4. Any new income streams identified during the process.
5. The main priorities for their portfolio and whether any have changed as a result of the Draft Money Plan.

7. DATE OF NEXT MEETING

Monday 10th January 2022 at 6.30pm in Civic Suite, North Warehouse.



Jon McGinty
Managing Director

Date of Publication: Friday, 26 November 2021

NOTES

Disclosable Pecuniary Interests

The duties to register, disclose and not to participate in respect of any matter in which a member has a Disclosable Pecuniary Interest are set out in Chapter 7 of the Localism Act 2011.

Disclosable pecuniary interests are defined in the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012 as follows –

<u>Interest</u>	<u>Prescribed description</u>
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	Any payment or provision of any other financial benefit (other than from the Council) made or provided within the previous 12 months (up to and including the date of notification of the interest) in respect of any expenses incurred by you carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract which is made between you, your spouse or civil partner or person with whom you are living as a spouse or civil partner (or a body in which you or they have a beneficial interest) and the Council (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged
Land	Any beneficial interest in land which is within the Council's area. For this purpose "land" includes an easement, servitude, interest or right in or over land which does not carry with it a right for you, your spouse, civil partner or person with whom you are living as a spouse or civil partner (alone or jointly with another) to occupy the land or to receive income.
Licences	Any licence (alone or jointly with others) to occupy land in the Council's area for a month or longer.
Corporate tenancies	Any tenancy where (to your knowledge) – (a) the landlord is the Council; and (b) the tenant is a body in which you, your spouse or civil partner or a person you are living with as a spouse or civil partner has a beneficial interest
Securities	Any beneficial interest in securities of a body where – (a) that body (to your knowledge) has a place of business or land in the Council's area and (b) either – i. The total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or ii. If the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, your spouse or civil partner or person with

whom you are living as a spouse or civil partner has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

For this purpose, "securities" means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

NOTE: the requirements in respect of the registration and disclosure of Disclosable Pecuniary Interests and withdrawing from participating in respect of any matter where you have a Disclosable Pecuniary Interest apply to your interests and those of your spouse or civil partner or person with whom you are living as a spouse or civil partner where you are aware of their interest.

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- You should proceed calmly; do not run and do not use the lifts;
- Do not stop to collect personal belongings;
- Once you are outside, please do not wait immediately next to the building; gather at the assembly point in the car park and await further instructions;
- Do not re-enter the building until told by a member of staff or the fire brigade that it is safe to do so.



Meeting:	Overview & Scrutiny	6th December 2021
	Cabinet	8th December 2021
Subject:	Draft Money Plan 2022-27 & Budget Proposals 2022/23	
Report Of:	Leader of the Council & Cabinet Member for Performance and Resources	
Wards Affected:	All	
Key Decision:	No	Budget/Policy Framework: Yes
Contact Officer:	Jon Topping, Head of Policy and Resources	
	Jon.topping@gloucester.gov.uk	Tel: 01452 396242
Appendices:	<ol style="list-style-type: none"> 1. Money Plan 2022/23 – 2026/27 2. Budget Pressures & Savings 3. Budget Efficiencies & Savings Programme 4. 2022/23 – 2026/27 Capital Programme 5. Draft Budget Book 	

FOR GENERAL RELEASE

1.0 PURPOSE OF REPORT

1.1 To review the Council’s Draft Money Plan.

2.0 RECOMMENDATIONS

2.1 Overview and Scrutiny Committee is asked to consider the report, to seek clarification on any further points, as appropriate and to make any recommendations to Cabinet.

2.2 **Cabinet** is asked to **RESOLVE** that:

(1) That the assumptions contained in the Council’s Draft Money Plan from 2022/23 to 2026/27 and revisions to the draft revenue budget be approved.

(2) The Draft Money Plan and attached appendices be updated when there is more certainty regarding Local Government financing, be noted.

3.0 Introduction

3.1 The Money Plan sets out the Council’s strategic approach to the management of its finances and presents indicative budgets and Council Tax levels for the medium term. It covers the General Fund Revenue Budget, the Capital Programme and Earmarked Reserves. It also comments on the significant financial risks facing the Council in the forthcoming years and explains what the Council is doing to reduce those risks.

3.2 The main objectives of the Money Plan are to:

- explain the financial context within which the Council is set to work over the medium term.
- provide a medium-term forecast of **Page 5** resources and expenditure.

- identify the financial resources needed to deliver the Council's priority outcomes, in line with the Council's plan.
- achieve a stable and sustainable budget capable of withstanding financial pressures.
- achieve a balanced base budget, minimising the use of balances to meet recurring baseline spending, with the General Fund balance being maintained at a minimum of 10% of net expenditure by the end of the plan period;
- where possible, additional investment and spending decisions will be made to reflect Council priorities and strategic commitments, with disinvestment and budget savings being made in non-priority areas; and
- ensure capital financing is established at a level that maintains ongoing robustness in the capital programme.

4.0 The Local Government Finance Environment

- 4.1 The Council's Money plan provides the framework within which revenue spending decisions can be made over the medium term. It is reviewed and updated on an annual basis to consider any alterations that may be required as a result of changed circumstances. The Money Plan covers a five-year period up to 2026/27.
- 4.2 Local Government continues to face a tough financial outlook, with funding pressures set to continue. The Local Government Finance Settlement for Gloucester City Council in recent years has seen unprecedented reductions in settlement funding assessment.
- 4.3 The COVID-19 pandemic introduced considerable risk and uncertainty into the Money plan. The response and recovery have seen reductions in income as well as increased costs. The Money Plan and budget for 2022/23 will continue to review any implications on income streams while looking to place the Council in a strong position to continue to support the recovery within the City.
- 4.4 The Council's Revenue Budgets for 2022/23 and Capital Programme will be presented to full Council in February 2022 for approval.
- 4.5 On the 27th October 2021 the Chancellor, announced the Budget & Spending Review 2021 (SR2021). The Chancellor has announced the Spending Review 2021 that will cover the next 3 years (2022-23 to 2024-25).

SR2021 and the forthcoming settlement have been drawn up in unique circumstances. The primary aim, throughout this challenging period, has been to ensure councils have the resources and stability to continue to provide vital public services and tackle the pandemic.

On the face of it, the spending review is good news for local government and better than anyone was expecting, however until the Local Government Finance Settlement is announced in December the implications for the Council are unknown.

Some key areas announced in the Spending Review were:

- Local government in England will receive £4.8bn increase in grant funding over the next 3 years (£1.6bn in each year).
- Additional funding will be made available for social care reform, £3.6bn over 3 years to implement "the cap on personal care costs and changes to the means test").
- £1.7bn will be allocated over 3 years to improve the wider social care system.
- Of the £4.8bn, it is estimated that around £3.6bn will be allocated through the Settlement Funding Assessment (SFA) to all types of authority. This means that there will be increases in funding for district councils and fire authorities – possibly even real-terms growth in SFA.

- There are various smaller allocations within the core funding announcement, including £200m for the “cross-government Supporting Families programme”, £37.8m for cyber security, and £34.5m for “strengthen local delivery and transparency”.

One surprise in the settlement the announcement that core council tax will increase by 2%. At this point we are not clear if this as in previous years will be 2% or £5 whichever being the greater. Based on current advice the plan has assumed 2% or £5 whichever is the greater.

The implications on the Council will be better understood upon receipt of the provisional Local Government Finance Settlement in the middle of December.

- 4.6 The funding position for local authorities for 2022/23 onwards remains uncertain. Central Government is carrying out a “Fair Funding Review” which aims to set out the basis by which funding is allocated across the country between Councils. This process will not generally be about redistributing Government grants, as this now forms only a small part of national funding, but about setting the baselines which determine how much local business rates may be retained in each area. These baselines are also due to be reset, there is uncertainty as to when this reset will take place.

Local Government Finance Settlement 2022/23

- 4.7 The Local Government Finance Settlement 2022/23 is not expected until the middle of December. For the draft Money Plan the following assumptions have been made.
- Continued flexibility for District Councils to increase Council Tax by 2% or £5.
 - Proposed retention of New Homes Bonus, with no change to the baseline.

- 4.8 The settlement is expected to continue to use the ‘core spending power’ measure. Core spending power is made up of the following elements.

Settlement Funding Assessments (SFA)

This is made up of:

- Revenue Support Grant

The SFA is expected to detail level of Tariff on retained business rates and the Safety Net Threshold.

Instead of cutting all SFA by a set percent, Government take into account the ability to raise Council Tax locally. There are four key variables:

- Funding reductions
- Split of reductions between tiers
- Council Tax Base
- Council Tax Rate

Council Tax Requirement (CTR)

The core spending power assumes district councils will increase Band D Council Tax by 2% or £5, whichever is the higher. The plan assumes an increase of £5.

New Homes Bonus (NHB)

NHB is expected to reduce from £0.803 m in 2021/22 to £0.020m in 2022/23.

- 4.9 If as in the previous financial year the Council receive additional one off NHB it is recommended that these additional sums are placed in the Budget Equalisation Reserve to

further protect the council against future uncertainties including potential long-term impacts on the sources of income through Fees & Charges.

5. **Business Rates Retention**

- 5.1 The Gloucestershire authorities have agreed to continue the pooling arrangements during 2022/23. This scheme increases the business rates retained locally by reducing the levy that is payable to Central Government.

6. **General Fund Revenue Budget - Principles and Key Assumptions**

- 6.1 The principles underpinning the proposed revenue strategy are:

Annually, a balanced revenue budget will be set with expenditure limited to the amount of available resources.

- i. No long-term use of balances to meet recurring baseline expenditure.
- ii. Resources will be targeted to deliver Corporate Plan priorities and value for money. Any additional investment and spending decisions will be made to reflect Council priorities and strategic commitments.
- iii. Maintaining the General Fund balance at approximately 10% of net revenue budget. This assumes a minimum level of £1.4m by the end of the plan.
- iv. Year on year savings targets where required to be met by ongoing efficiency gains, income generation and service transformation.

- 6.2 **Table 1** below, lists the major **assumptions** that have been made over the five years of the strategy:

Table 1	2022/23	2023/24	2024/25	2025/26	2026/27
Council Tax base growth	0.75%	0.75%	0.75%	0.75%	0.75%
Council Tax inflation	£5	£5	£5	£5	£5
Interest Rates (Earned)	0.75%	1.00%	1.25%	1.50%	2.00%
Inflation – Pay	2.50%	1.50%	1.50%	1.50%	1.50%
Inflation – contracts	2.50%	2.50%	2.50%	2.50%	2.50%
Inflation – other income	2.50%	2.50%	2.50%	2.50%	2.50%

7. **Revenue Budget Increases**

Pay and Prices Increases

- 7.1 A 2.5% pay award allowance has been included for 2022/23. It should be noted that pay awards in Local Government are covered by collective bargaining between employers and trade unions and is not subject to direct control from Central Government. However, it is reasonable to assume that Local Government will mirror what happens in the rest of the public sector.
- 7.2 In addition to the increases to reflect employee pay awards, provision has also been made to meet ongoing additional payments to the pension fund required from the employer to recover the deficit.
- 7.3 The pension fund is subject to a triennial actuarial valuation, the most recent of which has been undertaken by Hymans Robertson LLP during 2019, on behalf of Gloucestershire County Council, the pension fund administrator. As a result of the triennial valuation the actuary confirmed that increase to the council's contribution can be frozen. This still assumes that the council will be fully funded in line with the current strategy of 17 years. Work on the next triennial valuation is due to commence during the financial year 2022/23 with new contribution rates to commence from April 2023. The plan assumes no further increase in pension contributions.

7.4 Prices inflation has been included on selected non-pay items, namely contractual obligations. All other inflationary increases are expected to be absorbed within base budget which represents a real time reduction through efficiency gains.

7.5 Prices inflation is included on selected fees and charges at 2.5% for each year of the plan. It should be noted that no increase on income has been assumed in 2022/23 for Cultural Services and Car Parking because of the impact of COVID-19.

Cost Pressures and Savings

7.6 Cost pressures and savings are included in **Appendix 2** and total a net income of £0.100m

7.7 Significant cost pressures that have been highlighted through budget monitoring are highlighted at **Appendix 2**. Some key pressures are highlighted below:

- Alignment of Waste and Streetcare budgets.
- One Legal Structure costs
- Apprentices.

7.8 The budget savings identified in **Appendix 2** for 2022/23 relate to several areas where actions undertaken by the Council have led to savings or income growth. Some of the key areas are highlighted below:

- Docks Regeneration
- Democratic Services - Election
- Pension Prepayment
- Recycling Income
- Housing & Homelessness
- HKP Savings
- Transformation & Commercialisation

8. Efficiency Savings/Income Generation

8.1 With the inclusion of assumed settlement figures for 2022/23 and the assumption of further formula grant reductions over the life of the plan, further efficiencies may be required.

8.2 The expected impact of COVID-19 has unfortunately returned the Council to the position of having to find further efficiencies and savings in both 2022/23 and 2023/24. Appendix 3 provides details of proposed measures for 2022/23 to enable the Council to balance the budget.

9. Overall Costs

9.1 The total costs of the Council (the "Net Budget Requirement") over the five-year period of the Money Plan change from £14.180m in 2022/23 to £14.230m in 2026/27. Any further spending pressures identified in addition to those detailed in **Appendix 2**, over the five-year period of the Money Plan, will need to be funded by additional savings.

10. Revenue Funding

Formula Grant / Localised Business Rates / Revenue Support Grant

10.1 Our current grant from Government for 2022/23 comprises two formula driven components - Revenue Support Grant (RSG) and a retained Business Rates target.

10.2 The council will expect to receive £0.087m RSG in 2022/23.

New Homes Bonus

- 10.3 New Homes Bonus is a grant that is effectively a reward for increasing the number of residential properties within an area. With the current uncertainty regarding funding we still await announcement as part of the Spending Review on the future of this grant.
- 10.4 The Council is expected to receive New Homes Bonus in 2022/23 of £0.020m, reducing to zero by 2023/24.

Council Tax

- 10.5 The Local Government Finance Settlement includes Council Tax Requirement (CTR) as part of the Councils 'Core Spending Power'. CTR is assumed to grow as part of the settlement as follows:
- an average growth in Council Tax Base, based upon the years 2013/14 to 2015/16,
 - increased by an assumed growth based upon CPI at an average of 1.75%.
 - assumed increase of £5 or 2% whichever the greater

Therefore, to maintain CTR in line with Government assumptions the minimum year on year increase should in line with bullet points above.

- 10.6 The Money Plan assumes an increase in Council Tax of £5.

11. General Fund Balance

- 11.1 The estimated level of the general fund balance in each financial year is shown in **Appendix 1**. The General Fund level is above the minimum required level by the end of the Money Plan.
- 11.2 It should also be noted, that although £1.4m is considered an appropriate level of General Fund balances to retain each year, the position should be reviewed if the Council delivers a budget surplus at year end.
- 11.3 In the financial year 2021/22 it is proposed to decrease the General Fund by £0.084m

12.0 Capital Programme and Capital Financing

- 12.1 The key financial details on capital expenditure and financing in the revised money plan for the 5 years from 2022/23, are shown in detail at **Appendix 4**, and summarised below:
1. Capital programme expenditure of £106.928m (£27.337m in 2022/23). Key projects include: Completion of Kings Square; Kings Walk improvements, Food Dock, Railway Station Improvements, High Streets - Heritage Action Zone project and commencement of the delivery of the Forum.
 2. Capital financing comprises grants, Capital receipts and borrowing.
- 12.2 Kings Square is a key deliverable in the overall Kings Quarter regeneration programme. The regeneration of Kings Square is key to delivering the assumed income growth in Kings Walk Shopping Centre and will enhance the opportunities to deliver new income streams in future phases of the Kings Quarter development. The investment in the square will be financed as part of the overall capital programme.
- 12.3 The regeneration of the Kings Quarter has now commenced on site and the Forum development is a significant proportion of the Capital programme and the required borrowing.
- 12.4 The capital programme assumes the majority of capital financing will be funded through the use of current and expected future capital receipts, where these are not available it will be met from external grants and borrowing. The future financial commitments will be approved based on specific income generating, or revenue saving business cases to fund the cost of the borrowing. The main exceptions to this policy will be essential works on the Council's

buildings and ICT systems, which will result in a reduced maintenance liability or potential increase in asset value and ensure delivery of the Councils transformation programme.

- 12.5 Wherever possible and desirable, additional one-off capital investments on a business case basis will be made, providing corporate objectives are delivered, and financing is available and affordable within existing budgets, or preferably with the provision of a “spend to save” revenue saving on existing budgets.
- 12.6 The strategy on borrowing is to ensure that any borrowing is only undertaken on a business case basis, and is affordable and paid off over the life of the asset.
- 12.7 **Appendix 4** shows the proposed capital budgets for 5 years from 2022/23 incorporating any carried forward capital budgets and new, approved schemes. The capital programme will be updated for any future additions, such as Kings Quarter further development, subject to the required level of approval being made.

13.0 **Earmarked Reserves**

- 13.1 The Council has limited earmarked reserves with the balance at 31 March 2021 being £4.890m, consisting of;

• Insurance reserve	£0.010m
• Historic buildings reserve	£0.053m
• Housing Survey	£0.060m
• Shopmobility reserve	£0.029m
• Repairs reserve	£0.023m
• Environmental Insurance	£0.900m
• Regeneration reserve	£0.082m
• VAT Shelter reserve	£0.160m
• Business Rates reserve	£1.024m
• Land adoption reserve	£0.873m
• Community Builder Reserve	£0.062m
• Planning Strategy Reserve	£0.248m
• Flooding Works Reserve	£0.010m
• Lottery Reserve	£0.022m
• Great Place Reserve	£0.022m
• Museum Reserve	£0.305m
• Transformation Reserve	£0.100m
• Budget Equalisation Reserve	£0.021m
• Destination Marketing	£0.200m
• Homelessness Reserve	£0.100m
• Planning Appeals	£0.050m
• Communities	£0.030m
• Climate Change	£0.100m
• Neighbourhood Spaces	£0.100m
• Defibrillator	£0.006m
• Property Sinking Fund	£0.300m

- 13.2 Where earmarked reserves are not ring fenced for a specific use, then if necessary, these reserves may potentially be used to support the General Fund.
- 13.3 The Council does face significant uncertainty from 2022/23 and it is expected there will be a significant reduction in retained funding from business rates either through reset or the impact of the COVID-19 pandemic. The Council will need to ensure there is sufficient funding in the Business Rates reserve to offset this. The plan assumes £1m will be drawn from this reserve.

13.4 During 2022/23 the Council will also draw on earmarked reserves in continuing delivery of agreed programmes. However, it is prudent and sensible to return and increase the level of earmarked reserves to protect the Council going forward particularly in these uncertain times.

13.5 The table provides a forecast position on earmarked reserves:

Reserves Forecast	Balance at 31/03/2021	Transfers 2021/22	Forecast 31/03/2022	Transfers 2022/23	Forecast 31/03/2023
	£m	£m	£m	£m	£m
Historic Buildings	0.053		0.053		0.053
Housing Survey	0.060		0.060		0.060
Shopmobility	0.029		0.029		0.029
Regeneration	0.082	0.150	0.232		0.232
Insurance	0.010		0.010		0.010
Land Adoption	0.873		0.873		0.873
VAT Shelter	0.160	0.200	0.360	0.200	0.560
Business Rates	1.024		1.024	(0.500)	0.524
Environmental Insurance	0.900		0.900		0.900
Repairs	0.023		0.023	0.100	0.123
Community Builder	0.062		0.062		0.062
Planning Strategy	0.248	(0.150)	0.098	(0.050)	0.048
Flooding Works	0.010		0.010		0.010
Lottery	0.022		0.022		0.022
Great Place	0.022		0.022		0.022
Museum Bequest	0.305		0.305		0.305
Transformation Reserve	0.100		0.100	(0.075)	0.025
Budget Equalisation Reserve	0.021	0.532	0.553		0.553
Destination Marketing	0.200	(0.100)	0.100		0.100
Homelessness	0.100		0.100		0.100
Planning Appeals	0.050		0.050		0.050
Communities	0.030		0.030		0.030
Climate Change	0.100	(0.025)	0.075		0.075
Neighbourhood Spaces	0.100		0.100		0.100
Defibrillator	0.006	(0.006)	0.000		0.000
Property Sinking Fund	0.300	(0.300)	0.000		0.000
Total	4.890	0.301	5.191	(0.325)	4.866

14.0 Alternative Options Considered

14.1 The Council must set a balanced budget in time to start collecting Council Tax by 1st April 2022. Alternative proposals put forward for budget savings will be considered as part of this process.

15.0 ABCD Implications

15.1 There are no ABCD implications as a result of this report.

16.0 Financial Implications

16.1 Contained in the body of the report.

17.0 Legal Implications

17.1 Legislation places a duty on the Council, as the Billing Authority, to calculate its budget requirement for 2022/23. The Council also has a statutory requirement to set a balanced budget.

18.0 Risk & Opportunity Management Implications

- 18.1 Covered in the report. The budget is prepared based on the information available at the time of writing. The budget pressures facing the Council have, as far as possible, been built into the budget.
- 18.2 The risks are set out more fully in the report but in summary centre around the continuing economic situation and the impact this is likely to have on the public sector, driving changes to Government funding in future years and the level of the Council's spend from 2022/23 onwards.
- 18.3 In addition to the risks identified in the report, a list of additional identified risks for both the Draft Money Plan and the Budget for 2022/23, along with the mitigations is also shown below:

Risk Identified	Inherent Risk Evaluation (scale 0-16?, where 16 represents highest risk)		Proposed measures	Residual Risk Evaluation (scale 0-16?, where 16 represents highest risk)	
	Risk Score			Risk Score	
<ul style="list-style-type: none"> ▪ Employee-related costs will be more than assumed ▪ Other costs will be more than assumed 	Risk Score	6	<ul style="list-style-type: none"> ▪ Figures based on known commitments and estimated future costs. Any further pressures will need to be matched by additional identified savings. 	Risk Score	4
		8			4
<ul style="list-style-type: none"> ▪ Pension fund contributions will be higher than expected. 	Risk Score	8	<ul style="list-style-type: none"> ▪ The financial plan will continue to be reviewed and updated annually for a five year period, based on known changes and informed by the most recent actuarial triennial valuation. 	Risk Score	4
<ul style="list-style-type: none"> ▪ Planned budget reductions will not be achieved 	Risk Score	8	<ul style="list-style-type: none"> ▪ Close monitoring of budgets will be carried out in each financial year. ▪ Continuous monitoring of service pressures and ongoing focus on preventative support. 	Risk Score	6
<ul style="list-style-type: none"> ▪ Income from fees, charges and other sources will not be as high as planned 	Risk Score	12	<ul style="list-style-type: none"> ▪ Close monitoring of income budgets will be carried out in each financial year. 	Risk Score	8
<ul style="list-style-type: none"> ▪ Timing of Capital Receipts will be later than anticipated or lower than estimated ▪ Timing of Capital payments may be earlier than estimated 	Risk Score	8	<ul style="list-style-type: none"> ▪ Close monitoring of the timing and payments of capital expenditure/income will be carried out in each financial year. Alternative savings will be identified, or contingency arrangements agreed 	Risk Score	4

20.1 People Impact Assessments will be carried out for each line of the budget savings, to ensure that all relevant considerations are taken into account.

21.0 Other Corporate Implications

1. Community Safety
None
2. Environmental
None
3. Staffing
None
4. Trade Union
Ongoing discussions with the Trade Union on both the money plan and budget represent a key element of the overall consultation process.

Background Documents:

Money Plan 2021-26, February 2021

MONEY PLAN 2022-26	Appendix 1					
	0 2021/22 £'000	1 2022/23 £'000	2 2023/24 £'000	3 2024/25 £'000	4 2025/26 £'000	5 2026/27 £'000
1. BASE BUDGET b/fwd	13,774	13,820	14,180	14,091	13,918	14,035
Pay and Price Increases						
Employees pay awards	101	465	147	150	153	156
Price Increases	312	300	150	150	150	150
Income Inflation	(50)	(50)	(103)	(105)	(108)	(110)
Revised Base Budget	14,137	14,535	14,374	14,286	14,114	14,230
Cost Pressures/Efficiencies						
Ongoing base pressures	445	645	117	70	0	0
Ongoing base efficiencies/Income generation	(602)	(745)	(50)	(438)	(79)	0
	(157)	(100)	67	(368)	(79)	0
2. NET BUDGET REQUIREMENT	13,980	14,435	14,441	13,918	14,035	14,230
Sources of Finance						
Revenue Support Grant	87	89				
Business Rates Retention	5,392	5,500	5,210	5,014	4,964	4,914
To/From Business Rates Reserve						
New Homes Bonus	803	20	0	0	0	0
Lower Tier Grant	157	175	175			
Council Tax Surplus/(Deficit)	(42)	(42)	(42)			
Council Tax	8,081	8,354	8,632	8,898	9,166	9,439
3. TOTAL SOURCES OF FINANCE	14,478	14,096	13,975	13,912	14,130	14,353
Budget Surplus/(Shortfall)	498	(339)	(466)	(7)	96	122
4. PROPOSED BUDGET EFFICIENCIES						
Efficiency/Transformation/Income Generation	160	255	350	0	0	0
Revised Budget (Shortfall)/Surplus	658	(84)	(116)	(7)	96	122
5. REVISED NET BUDGET REQUIREMENT c/fwd	13,820	14,180	14,091	13,918	14,035	14,230
Transfer (to)/from Earmarked Reserves	(535)	0	0	0	0	1
6. Revised Contribution to/(from) General Fund	123	(84)	(116)	(7)	96	123
7. GENERAL FUND BALANCE						
Opening Balance	1,378	1,551	1,467	1,351	1,344	1,440
Contribution to/(from) General Fund	173	(84)	(116)	(7)	96	123
Closing Balance	1,551	1,467	1,351	1,344	1,440	1,563

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Budget Pressures and Efficiencies**Appendix 2****Description****2022/23 2023/24 2024/25 2025/26 2026/27****Ongoing base budget increases**

Joint Core Strategy	10				
Waste and Streetcare	500				
Pension Prepayment		117			
Democratic Services - Election			70		
One Legal	50				
Community Support	15				
Apprentices	70				
Total ongoing Cost Pressures	645	117	70	0	0

Budget Efficiencies/Income Generation

Docks Regeneration	(50)	(50)	(100)		
Democratic Services - Election	(70)				
Pension Prepayment	(145)		(38)	(79)	
Recylate Income	(100)				
Housing & Homelessness	(200)				
HKP Savings	(30)				
Transformation & Commercialisation	(150)		(300)		
Total Ongoing savings	(745)	(50)	(438)	(79)	0

Total

(100)	67	(368)	(79)	0
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Budget Savings Programmes - 2021/22

Appendix 3

Portfolio	Service	Details: aim of the project	2022/23 £000	Comments
Leader & Cabinet Member for the Environment	Senior Management Team		(125)	To undertake a review of the City Council's Senior Management Team
Cabinet Member for Performance & Resources	Asset Management	Relocation of Office Accommodation	(130)	
TOTAL			(255)	
SAVINGS REQUIRED			(339)	
Contribution to/from General Fund			84	

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GLOUCESTER CITY COUNCIL
FORECAST CAPITAL PROGRAMME AND FINANCING 2022 - 2027

Scheme	2022 / 23 £000	2023 / 24 £000	2024 / 25 £000	2025 / 26 £000	2026 / 27 £000	2022 - 2027 £000	Scheme details
Kings Quarter - The Forum	20,000	30,000	44,000	0	0	94,000	The Forum - Regeneration of Kings Quarter
Food Dock	3,000	0	0	0	0	3,000	Purchase the freehold interest and lease back to Labybellegate Estates
High Streets - HAZ	606	586	0	0	0	1,192	Grant funded high street regeneration (Historic Buildings and Monuments Commission)
GCC Building Improvements	100	100	100	100	100	500	Project funding to ensure GCC buildings remain fit for purpose
ICT Projects	50	50	50	50	50	250	Maintain Council ICT infrastructure / capability. To include transformation project ensuring ICT fits the moving requirements of the Council
Housing projects	648	494	494	494	494	2,623	Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget. Other projects include the commuted sums for social housing.
Drainage and Flood Protection Works	95	0	0	0	0	95	Flood Protection Capital Fund - External grant funded projects to assist with flood protection.
Horsbere Brook Local Nature Reserve works	50	0	0	0	0	50	Nature Reserve works, part funded by Environment Agency.
Play Area Improvement Programme	60	60	60	60	60	300	Concurrent funding improving City play areas
Crematorium Cremator Improvements	45	0	45	0	45	135	Funding to ensure maintenance of crematorium infrastructure
GWR Railway Improvement Scheme	2,500	1,300	0	0	0	3,800	Improvements to Gloucester Railway station with GWR
Recycling Fleet replacement	0	200	200	200	200	800	Replacement of the Councils recycling fleet vehicles
Grant Funded Projects	183	0	0	0	0	183	Includes Alney Island grant project
Total	27,337	32,790	44,949	904	949	106,928	

Financing Source	2022 / 23 £000	2023 / 24 £000	2024 / 25 £000	2025 / 26 £000	2026 / 27 £000	2022 - 2027 £000
External Grants (other)	3,893	2,260	474	474	474	7,574
Capital Receipts	444	330	275	230	275	1,554
Borrowing	23,000	30,200	44,200	200	200	97,800
Sub total	27,337	32,790	44,949	904	949	106,928

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Gloucester City Council

REVENUE BUDGET

2022/23

Budget Book Contents

	Page
General Fund Summary 2022/23 - by Service Area	3
Place	4
Communities	5
Culture & Trading	6
Policy & Resources	7
Senior Management	8
General Fund Summary 2022/23 - by Portfolio Holder	9
Economic Recovery & Growth	10
Planning & Housing Strategy	11
Environment & Leader	12
Communities & Neighbourhoods	13
Culture & Leisure	14
Performance & Resources	15
Place - Head of Service	16
Planning & Planning Policy	17
Heritage and Historic Buildings	18
Community Infrastructure Levy	19
Licensing	20
Economic Development	21
City Centre Management	22
Markets	23
Waste and Recycling Contract	24
Streetcare	25
Parks Management	26
Climate Change / Environment	27
Countryside Unit	28
Communities - Head of Service	29
Aspire Leisure	30
Customer Services	31

	Page
Homelessness and Housing	32
Private Sector Housing / HMOs	33
Community Grants	34
Community Strategy and Other Projects	35
Environmental Health	36
Health & Safety	37
Community Builders	38
Culture - Head of Service	39
Guildhall & Blackfriars	40
Museums	41
Events	42
Destination Marketing	43
Shopmobility	44
Policy & Resources - Head of Service	45
Internal Audit	46
Democratic Services	47
Financial Services	48
Cemeteries and Crematorium	49
Vehicles	50
Revenues and Benefits	51
Housing Subsidy	52
Parking	53
Business Support	54
Land Charges	55
Asset Management	56
Commercial Property	57
SWRDA Assets	58
Transformation and Commercialisation	59
Corporate and Funding	60

Notes

The colours indicate the Service Area that each item fall under. These are used to indicate where different items in the Members portfolios fall.
The 2021/22 forecast numbers are those at the end of Q2 of 2021/22.

General Fund Summary 2022/23 - by Service Area

Gloucester City Council	Proposed Budget 2022/23	Communities 2022/23	Culture 2022/23	Performance & Resources 2022/23	Place 2022/23	Senior Management 2022/23
Service Expenditure						
Employees	8,942,867	3,448,664	1,491,576	2,693,569	1,051,486	257,572
Premises	3,496,200	1,384,010	549,400	1,562,790	-	-
Transport	87,700	11,600	2,300	72,800	-	1,000
Supplies and Services	14,637,845	7,982,350	666,890	5,916,004	70,500	2,100
Third Party Payments	33,749,610	1,522,340	55,100	31,967,270	204,900	-
Capital Interest Charges	4,166,000	-	-	4,166,000	-	-
Expenditure Total	65,080,222	14,348,964	2,765,266	46,378,434	1,326,886	260,672
Service Income						
Grants and Contributions	(35,144,805)	(2,544,160)	(40,300)	(32,508,075)	(52,270)	-
Fees and Charges	(8,428,587)	(2,047,525)	(233,496)	(5,541,221)	(606,344)	-
Other Income	(10,500,581)	(1,652,965)	(988,031)	(7,845,800)	(13,785)	-
Income Total	(54,073,972)	(6,244,650)	(1,261,827)	(45,895,096)	(672,399)	-
Net Service Expenditure / (Income)	11,006,249	8,104,315	1,503,439	483,338	654,487	260,672
Corporate Expenditure / (Income)						
Interest Payable	140,100					
Interest Receivable	(718,900)					
Corporate Pension Contribution	3,255,000					
Minimum Revenue Provision	561,200					
Utilisation of PY Earmarked Reserves	-					
Transfer to Earmarked Reserves	-					
Net Operating Expenditure	14,243,649					
Council Tax Precept	(8,312,000)					
Retained Business Rates	(5,500,000)					
Lower Tier Support Grant	(175,000)					
Revenue Support Grant	(152,235)					
New Homes Bonus	(20,000)					
Net Council Position	84,414					

Communities	Proposed Budget 2022/23	Head of Service 2022/23	Customer Services 2022/23	Housing & Homelessness 2022/23	Housing Partnerships 2022/23	Housing Strategy 2022/23	Private Sector Hsg 2022/23	Comm Strategy 2022/23	Community Grants 2022/23	Environ Health 2022/23	Waste & Recycling 2022/23	Streetcare 2022/23	City Centre Management 2022/23	Licensing 2022/23	Markets & Street Trading 2022/23	Parks & Allotments 2022/23	Countryside Unit 2022/23
Employees	3,448,664	127,652	401,431	801,576	140,786	171,527	287,486	609,904	-	58,171	-	163,709	282,301	125,408	31,022	139,998	107,693
Premises	1,384,010	-	400	894,200	-	-	-	6,100	-	25,000	-	93,850	81,500	8,100	209,660	47,700	17,500
Transport	11,600	-	-	1,000	-	-	-	-	-	-	-	400	-	-	-	-	10,200
Supplies and Services	7,982,350	-	5,400	32,700	-	-	16,300	114,900	-	72,850	7,611,600	72,400	23,500	4,200	25,800	-	2,700
Third Party Payments	1,522,340	-	-	48,900	1,166,990	-	200	29,500	148,000	85,950	12,800	5,800	10,000	9,200	-	4,000	1,000
Capital Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Total	14,348,964	127,652	407,231	1,778,376	1,307,776	171,527	303,986	760,404	148,000	241,971	7,624,400	336,159	397,301	146,908	266,482	191,698	139,093
Grants and Contributions	(2,544,160)	-	-	(687,000)	(1,307,450)	(50,000)	-	(75,500)	-	(4,450)	(325,960)	(32,000)	-	(5,000)	-	(21,800)	(35,000)
Fees and Charges	(2,047,525)	-	-	(320,000)	-	-	(93,300)	(6,000)	-	(43,300)	(1,058,700)	(193,100)	(50,000)	(278,625)	(4,500)	-	-
Other Income	(1,652,965)	-	-	(28,000)	-	-	(1,800)	-	(23,000)	-	(1,190,000)	-	-	-	(340,670)	(69,495)	-
Income Total	(6,244,650)	-	-	(1,035,000)	(1,307,450)	(50,000)	(95,100)	(81,500)	(23,000)	(47,750)	(2,574,660)	(225,100)	(50,000)	(283,625)	(345,170)	(91,295)	(35,000)
Net Service Expenditure	8,104,315	127,652	407,231	743,376	326	121,527	208,886	678,904	125,000	194,221	5,049,740	111,059	347,301	(136,717)	(78,688)	100,403	104,093

PP001	CT001	HS001	HS004	HS005	HS003	CS001	VS001	PS002	NE003	NE002	NE001	FL003	MK001	NE007	EP003
		HS002			PS001	CS003	VS005	HE001	NE004	NE011	NE009	FL004	MK004	EP001	
					PS003	CS004	VS006	PH001	NE005			FL002	MK003		
					PS004	CS002		PH002					MK002		
						FL001		PH003					MK005		
						VS002		EP005							
						HE002		PH005							
						HE003									
						HE004									

Culture Service

Proposed Budget 2022/23

Head of Service: **Philip Walker**

Cultural & Trading	Proposed Budget 2022/23	Head of Service 2022/23	Museums 2022/23	Guildhall & Blackfriars 2022/23	Events 2022/23	Destination Marketing 2022/23	Aspire Client 2022/23	Shopmobility 2022/23
Employees	1,491,576	106,844	433,778	642,507	109,596	137,719	-	61,132
Premises	549,400	-	68,550	128,750	-	-	346,450	5,650
Transport	2,300	-	1,100	1,200	-	-	-	-
Supplies and Services	666,890	-	128,240	238,700	215,100	75,000	-	9,850
Third Party Payments	55,100	-	2,000	53,100	-	-	-	-
Capital Charges	-	-	-	-	-	-	-	-
Expenditure Total	2,765,266	106,844	633,668	1,064,257	324,696	212,719	346,450	76,632
Grants and Contributions	(40,300)	-	(10,300)	-	-	-	(30,000)	-
Fees and Charges	(233,496)	-	(25,050)	(196,500)	-	-	-	(11,946)
Other Income	(988,031)	-	(54,200)	(476,581)	(40,000)	(70,000)	(346,450)	(800)
Income Total	(1,261,827)	-	(89,550)	(673,081)	(40,000)	(70,000)	(376,450)	(12,746)
Net Service Expenditure	1,503,439	106,844	544,118	391,176	284,696	142,719	(30,000)	63,886

MT003	MU002	GH001	GH008	TI001	BI001	SM001
	MU001	GH002	GP001			
	MU003	GH003				
	MU004	GH006				
	TI003	GH007				
	MU005	GH005				
		GH004				
		GH010				

Performance & Resources	Proposed Budget 2022/23	Head of Service 2022/23	Financial & Corporate 2022/23	Revenues & Benefits 2022/23	Housing Subsidy 2022/23	Internal Audit 2022/23	Democratic & Commercial										Transform & Cemeteries & Crematorium		
							Electoral Services 2022/23	Business Support 2022/23	Land Charges 2022/23	Property Management 2022/23	Commercial Property 2022/23	SWRDA 2022/23	Parking 2022/23	IT 2022/23	Legal Services 2022/23	Comms 2022/23	Human Resources 2022/23	Commercial Manager 2022/23	Cemeteries & Crematorium 2022/23
Employees	2,693,569	126,718	343,289	83,512	-	-	342,369	339,612	-	563,254	-	-	63,617	52,272	-	-	174,910	144,790	459,225
Premises	1,562,790	-	-	2,400	-	-	-	-	-	325,510	-	17,930	636,450	-	-	-	-	-	272,650
Transport	72,800	100	32,300	100	-	-	17,300	-	-	-	-	-	-	-	-	-	100	-	22,900
Supplies and Services	5,916,004	-	275,750	1,880,812	-	-	405,100	25,600	100	33,350	276,622	-	286,800	1,881,920	465,100	89,450	159,000	-	136,400
Third Party Payments	31,967,270	-	160,500	146,850	31,138,500	193,620	26,100	-	35,000	2,600	170,500	-	7,000	10,000	-	-	39,600	-	37,000
Interest Charges	4,166,000	-	-	-	-	-	-	-	-	-	4,166,000	-	-	-	-	-	-	-	-
Expenditure Total	46,378,434	126,818	811,839	2,113,674	31,138,500	193,620	790,869	365,212	35,100	924,714	4,920,972	17,930	993,867	1,944,192	465,100	89,450	373,610	144,790	928,175
Grants and Contributions	(32,508,075)	-	-	(977,175)	(31,515,900)	-	-	-	-	-	-	-	-	-	-	-	(15,000)	-	-
Fees and Charges	(5,541,221)	-	(12,500)	(341,900)	-	-	-	(30,000)	(108,100)	(50,000)	(96,500)	(170,964)	(2,528,450)	(27,700)	-	-	-	-	(2,175,107)
Other Income	(7,845,800)	-	(25,000)	(29,000)	-	-	-	-	-	(50,000)	(7,475,972)	-	(31,725)	-	-	-	-	-	(234,103)
Income Total	(45,895,096)	-	(37,500)	(1,348,075)	(31,515,900)	-	(30,000)	(108,100)	(100,000)	(7,572,472)	(170,964)	(2,560,175)	(27,700)	-	-	(15,000)	-	-	(2,409,210)
Service Expenditure	483,338	126,818	774,339	765,599	(377,400)	193,620	790,869	335,212	(73,000)	824,714	(2,651,500)	(153,034)	(1,566,308)	1,916,492	465,100	89,450	358,610	144,790	(1,481,035)

MT004	FS001	BI002	RB001	IA001	DS001	BI004	LE001	AM003	AM001	AM012	PA001	BI005	LE002	CM001	HR001	MT006	CC002
	FS002	BI003	RB003		DS002			AM004	AM002	AM013	PA002	BI006		CM002	HR002		CC003
	FS003	BI009			DS003			AM006	AM011	AM015	PA003	BI007			HR003		CC004
	FS004	RB002			DS004			AM008	AM038	AM016	PA004				HR004		CC001
	FS005							AM009	AM040	AM017							
	PR002							AM010		AM019							
	PR003							AM034		AM020							
	FS007							AM035		AM021							
								AM036		AM022							
								AM037		AM023							
								AM039		AM024							
								NE006		AM026							
										AM027							
										AM028							
										AM031							
										AM032							

Place Service

Proposed Budget 2022/23

Head of Service: **Ian Edwards**

Place	Proposed Budget	Head of Service	Planning	Planning Policy	Heritage & Historic Buildings	Economic Development	Community Infrastructure Levy
	2022/23	2022/23	2022/23	2022/23	2022/23	2022/23	2022/23
Employees	1,051,486	106,080	446,497	137,227	169,829	191,853	-
Premises	-	-	-	-	-	-	-
Transport	-	-	-	-	-	-	-
Supplies and Services	70,500	-	44,500	11,950	3,050	11,000	-
Third Party Payments	204,900	-	73,400	93,000	-	13,500	25,000
Capital Charges	-	-	-	-	-	-	-
Expenditure Total	1,326,886	106,080	564,397	242,177	172,879	216,353	25,000
Grants and Contributions	(52,270)	-	-	-	(52,270)	-	-
Fees and Charges	(606,344)	-	(581,344)	-	-	-	(25,000)
Other Income	(13,785)	-	-	-	-	(13,785)	-
Income Total	(672,399)	-	(581,344)	-	(52,270)	(13,785)	(25,000)
Net Service Expenditure	654,487	106,080	(16,947)	242,177	120,609	202,568	-

MT005	PL001	PL004	PL005	ED001	PL007
	PL002		PL006	NE012	
	PL003				

Senior Management

Proposed Budget 2022/23

Head of Service: [Jon McGinty](#)

Senior Management	Budget 2022/23	Corporate Management Team 2022/23	Climate Change & Environment 2022/23
Employees	257,572	185,025	72,547
Premises	-	-	-
Transport	1,000	1,000	-
Supplies and Services	2,100	2,100	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	260,672	188,125	72,547
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	-	-	-
Net Service Expenditure	260,672	188,125	72,547

Cost Centres:

MT001

EP008

DRAFT

General Fund Summary 2022/23 - by Portfolio Holder

Gloucester City Council	Proposed Budget 2022/23	Environment & Leader 2022/23	Planning & Housing Strategy 2022/23	Communities & Neighbourhood 2022/23	Culture & Leisure 2022/23	Performance & Resources 2022/23
Service Expenditure						
Employees	8,942,867	1,602,613	1,985,099	798,689	1,461,465	3,095,000
Premises	3,496,200	273,650	894,200	11,750	753,410	1,563,190
Transport	87,700	11,600	1,000	-	2,300	72,800
Supplies and Services	14,637,845	7,803,400	105,550	124,750	682,840	5,921,304
Third Party Payments	33,749,610	142,250	1,442,490	177,500	55,100	31,932,270
Capital Interest Charges	4,166,000	-	-	-	-	4,166,000
Expenditure Total	65,080,222	9,833,514	4,428,339	1,112,689	2,955,115	46,750,565
Service Income						
Grants and Contributions	(35,144,805)	(476,480)	(2,044,450)	(75,500)	(40,300)	(32,508,075)
Fees and Charges	(8,428,587)	(1,623,725)	(1,127,744)	(17,946)	(226,050)	(5,433,121)
Other Income	(10,500,581)	(1,273,280)	(29,800)	(23,800)	(1,327,901)	(7,845,800)
Income Total	(54,073,972)	(3,373,485)	(3,201,994)	(117,246)	(1,594,251)	(45,786,996)
Net Service Expenditure / (Income)	11,006,249	6,460,029	1,226,345	995,443	1,360,865	963,569
Corporate Expenditure / (Income)						
Interest Payable	140,100					
Interest Receivable	(718,900)					
Corporate Pension Contribution	3,255,000					
Minimum Revenue Provision	561,200					
Utilisation of PY Earmarked Reserves	-					
Transfer to Earmarked Reserves	-					
Net Operating Expenditure	14,243,649					
Council Tax Precept	(8,312,000)					
Retained Business Rates	(5,500,000)					
Lower Tier Support Grant	(175,000)					
Revenue Support Grant	(152,235)					
New Homes Bonus	(20,000)					
Net Council Position	84,414					

Environment

Proposed Budget 2022/23

Portfolio Holder: Cllr Richard Cook

Environment	Proposed Budget 2022/23	Communities					Place		Senior Management	
		Waste & Recycling 2022/23	Streetcare & City 2022/23	Environ Health 2022/23	Licensing 2022/23	Parks & Countryside 2022/23	Economic Developmt 2022/23	Heritage 2022/23	Climate Change 2022/23	Senior Managemt 2022/23
Employees	1,602,613	-	446,009	58,171	125,408	247,691	297,933	169,829	72,547	185,025
Premises	273,650	-	175,350	25,000	8,100	65,200	-	-	-	-
Transport	11,600	-	400	-	-	10,200	-	-	-	1,000
Supplies and Services	7,803,400	7,611,600	95,900	72,850	4,200	2,700	11,000	3,050	-	2,100
Third Party Payments	142,250	12,800	15,800	85,950	9,200	5,000	13,500	-	-	-
Capital Charges	-	-	-	-	-	-	-	-	-	-
Expenditure Total	9,833,514	7,624,400	733,459	241,971	146,908	330,791	322,433	172,879	72,547	188,125
Grants and Contributions	(476,480)	(325,960)	(32,000)	(4,450)	(5,000)	(56,800)	-	(52,270)	-	-
Fees and Charges	(1,623,725)	(1,058,700)	(243,100)	(43,300)	(278,625)	-	-	-	-	-
Other Income	(1,273,280)	(1,190,000)	-	-	-	(69,495)	(13,785)	-	-	-
Income Total	(3,373,485)	(2,574,660)	(275,100)	(47,750)	(283,625)	(126,295)	(13,785)	(52,270)	-	-
Net Service Expenditure	6,460,029	5,049,740	458,359	194,221	(136,717)	204,496	308,648	120,609	72,547	188,125

Planning and Housing Strategy

Proposed Budget 2022/23

Portfolio Holder: **Cllr Andrew Gravells**

Planning and Housing Strategy	Proposed Budget 2022/23	Place			P&R	Communities			
		Planning 2022/23	Planning Policy 2022/23	CIL 2022/23	Land Charges 2022/23	Private Sector Housing 2022/23	Housing Strategy 2022/23	Housing & Homelessness 2022/23	Housing Partnerships 2022/23
Employees	1,985,099	446,497	137,227	-	-	287,486	171,527	801,576	140,786
Premises	894,200	-	-	-	-	-	-	894,200	-
Transport	1,000	-	-	-	-	-	-	1,000	-
Supplies and Services	105,550	44,500	11,950	-	100	16,300	-	32,700	-
Third Party Payments	1,442,490	73,400	93,000	25,000	35,000	200	-	48,900	1,166,990
Capital Charges	-	-	-	-	-	-	-	-	-
Expenditure Total	4,428,339	564,397	242,177	25,000	35,100	303,986	171,527	1,778,376	1,307,776
Grants and Contributions	(2,044,450)	-	-	-	-	-	(50,000)	(687,000)	(1,307,450)
Fees and Charges	(1,127,744)	(581,344)	-	(25,000)	(108,100)	(93,300)	-	(320,000)	-
Other Income	(29,800)	-	-	-	-	(1,800)	-	(28,000)	-
Income Total	(3,201,994)	(581,344)	-	(25,000)	(108,100)	(95,100)	(50,000)	(1,035,000)	(1,307,450)
Net Service Expenditure	1,226,345	(16,947)	242,177	-	(73,000)	208,886	121,527	743,376	326

Communities and Neighbourhoods

Proposed Budget 2022/23

Portfolio Holder: Cllr Justin Hudson

Communities and Neighbourhoods	Proposed Budget 2022/23	Communities		Culture
		Community Strategy 2022/23	Community Grants 2022/23	Shopmobility 2022/23
Employees	798,689	737,557	-	61,132
Premises	11,750	6,100	-	5,650
Transport	-	-	-	-
Supplies and Services	124,750	114,900	-	9,850
Third Party Payments	177,500	29,500	148,000	-
Capital Charges	-	-	-	-
Expenditure Total	1,112,689	888,057	148,000	76,632
Grants and Contributions	(75,500)	(75,500)	-	-
Fees and Charges	(17,946)	(6,000)	-	(11,946)
Other Income	(23,800)	-	(23,000)	(800)
Income Total	(117,246)	(81,500)	(23,000)	(12,746)
Net Service Expenditure	995,443	806,557	125,000	63,886

Culture & Leisure

Proposed Budget 2022/23

Portfolio Holder: **Cllr Andrew Lewis**

Culture & Leisure		Culture					Communities
		Museums	Guildhall & Blackfriars	Events	Destination Marketing	Aspire	Markets & Street Trdg
Proposed Budget 2022/23		2022/23	2022/23	2022/23	2022/23	2022/23	2022/23
Employees	1,461,465	487,200	695,929	109,596	137,719	-	31,022
Premises	753,410	68,550	128,750	-	-	346,450	209,660
Transport	2,300	1,100	1,200	-	-	-	-
Supplies and Services	682,840	128,240	238,700	215,100	75,000	-	25,800
Third Party Payments	55,100	2,000	53,100	-	-	-	-
Capital Charges	-	-	-	-	-	-	-
Expenditure Total	2,955,115	687,090	1,117,679	324,696	212,719	346,450	266,482
Grants and Contributions	(40,300)	(10,300)	-	-	-	(30,000)	-
Fees and Charges	(226,050)	(25,050)	(196,500)	-	-	-	(4,500)
Other Income	(1,327,901)	(54,200)	(476,581)	(40,000)	(70,000)	(346,450)	(340,670)
Income Total	(1,594,251)	(89,550)	(673,081)	(40,000)	(70,000)	(376,450)	(345,170)
Net Service Expenditure	1,360,865	597,540	444,598	284,696	142,719	(30,000)	(78,688)

Performance & Resources

Proposed Budget 2022/23

Portfolio Holder: Cllr Hannah Norman

Performance & Resources	Proposed Budget 2022/23	P&R						P&R			P&R	P&R			P&R	Comm	
		Financial & Corporate 2022/23	Revenues & Benefits 2022/23	IT 2022/23	Parking 2022/23	Business Support 2022/23	Democratic Services 2022/23	Asset Managemt 2022/23	Commercial Property 2022/23	SWRDA 2022/23	Cemetery & Crem 2022/23	Internal Audit 2022/23	Transform 2022/23	HR & Comms 2022/23	Legal Services 2022/23	Housing Subsidy 2022/23	Customer Services 2022/23
Employees	3,095,000	470,007	83,512	52,272	63,617	339,612	342,369	563,254	-	-	459,225	-	-	-	-	401,431	
Premises	1,563,190	-	2,400	-	636,450	-	-	325,510	307,850	17,930	272,650	-	-	-	-	400	
Transport	72,800	32,400	100	-	-	-	17,300	-	-	-	22,900	-	100	-	-	-	
Supplies and Services	5,921,304	275,750	1,880,812	1,881,920	286,800	25,600	405,100	33,350	276,622	-	136,400	-	248,450	465,100	-	5,400	
Third Party Payments	31,932,270	160,500	146,850	10,000	7,000	-	26,100	2,600	170,500	-	37,000	-	39,600	-	31,138,500	-	
Interest Charges	4,166,000	-	-	-	-	-	-	-	4,166,000	-	-	-	-	-	-	-	
Expenditure Total	46,750,565	938,657	2,113,674	1,944,192	993,867	365,212	790,869	924,714	4,920,972	17,930	928,175	193,620	144,790	463,060	465,100	31,138,500	407,231
Grants and Contributions	(32,508,075)	-	(977,175)	-	-	-	-	-	-	-	-	-	-	(15,000)	-	-	
Fees and Charges	(5,433,121)	(12,500)	(341,900)	(27,700)	(2,528,450)	(30,000)	-	(50,000)	(96,500)	(170,964)	(2,175,107)	-	-	-	-	-	
Other Income	(7,845,800)	(25,000)	(29,000)	-	(31,725)	-	-	(50,000)	(7,475,972)	-	(234,103)	-	-	-	-	-	
Income Total	(45,786,996)	(37,500)	(1,348,075)	(27,700)	(2,560,175)	(30,000)	-	(100,000)	(7,572,472)	(170,964)	(2,409,210)	-	-	(15,000)	-	-	
Net Service Expenditure	963,569	901,157	765,599	1,916,492	(1,566,308)	335,212	790,869	824,714	(2,651,500)	(153,034)	(1,481,035)	193,620	144,790	448,060	465,100	(377,400)	407,231

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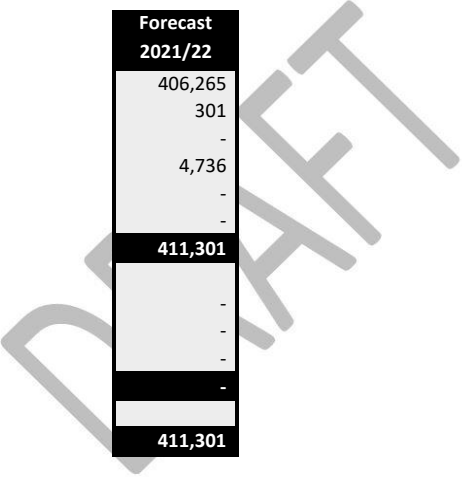
Head of Communities	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	101,711	25,941	127,652	97,784
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	101,711	25,941	127,652	97,784
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	101,711	25,941	127,652	97,784

**Customer Services
Budget 2022/23**

Portfolio: Performance & Resources
Head of Service: Ruth Saunders
Portfolio Holder: Cllr Hannah Norman

Customer Services	Budget 2021/22	+ / -	Budget 2022/23
Employees	395,478	5,953	401,431
Premises	400	-	400
Transport	-	-	-
Supplies and Services	5,200	200	5,400
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	401,078	6,153	407,231
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	-	-	-
Net Service Expenditure	401,078	6,153	407,231

Forecast 2021/22
406,265
301
-
4,736
-
-
411,301
-
-
-
411,301



Housing and Homelessness	Budget 2021/22	+ / -	Budget 2022/23
Employees	785,890	15,686	801,576
Premises	1,098,100	(203,900)	894,200
Transport	2,100	(1,100)	1,000
Supplies and Services	27,000	5,700	32,700
Third Party Payments	65,400	(16,500)	48,900
Capital Charges	-	-	-
Expenditure Total	1,978,490	(200,114)	1,778,376
Grants and Contributions	(687,000)	-	(687,000)
Fees and Charges	(185,000)	(135,000)	(320,000)
Other Income	(163,000)	135,000	(28,000)
Income Total	(1,035,000)	-	(1,035,000)
Net Service Expenditure	943,490	(200,114)	743,376

Forecast 2021/22
881,074
856,857
274
18,332
219,562
-
1,976,099
(1,142,617)
(141,811)
15,120
(1,269,307)
706,792

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Housing Partnerships	Budget 2021/22	+ / -	Budget 2022/23
Employees	71,419	69,367	140,786
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	400,000	766,990	1,166,990
Capital Charges	-	-	-
Expenditure Total	471,419	836,357	1,307,776
Grants and Contributions	(471,124)	(836,326)	(1,307,450)
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	(471,124)	(836,326)	(1,307,450)
Net Service Expenditure	295	31	326

Forecast 2021/22
126,720
-
-
-
1,109,743
-
1,236,463
(1,236,463)
-
-
(1,236,463)
-

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Housing Strategy	Budget 2021/22	+ / -	Budget 2022/23
Employees	163,619	7,908	171,527
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	163,619	7,908	171,527
Grants and Contributions	(50,000)	-	(50,000)
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	(50,000)	-	(50,000)
Net Service Expenditure	113,619	7,908	121,527

Forecast 2021/22
157,016
-
-
-
-
-
-
157,016
(50,000)
-
(50,000)
107,016



Private Sector Housing	Budget 2021/22	+ / -	Budget 2022/23
Employees	319,291	(31,805)	287,486
Premises	-	-	-
Transport	-	-	-
Supplies and Services	16,000	300	16,300
Third Party Payments	200	-	200
Capital Charges	-	-	-
Expenditure Total	335,491	(31,505)	303,986
Grants and Contributions	(49,850)	49,850	-
Fees and Charges	(84,000)	(9,300)	(93,300)
Other Income	(1,800)	-	(1,800)
Income Total	(135,650)	40,550	(95,100)
Net Service Expenditure	199,841	9,045	208,886

Forecast 2021/22
310,828
-
-
3,262
289
-
314,379
(48,622)
(133,658)
(1,132)
(183,412)
130,967

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Community Strategy	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	614,039	(4,135)	609,904	579,496
Premises	6,000	100	6,100	6,955
Transport	-	-	-	649
Supplies and Services	97,900	17,000	114,900	115,599
Third Party Payments	19,500	10,000	29,500	22,729
Capital Charges	-	-	-	-
Expenditure Total	737,439	22,965	760,404	725,429
Grants and Contributions	(37,025)	(38,475)	(75,500)	(48,250)
Fees and Charges	(4,500)	(1,500)	(6,000)	(7,256)
Other Income	-	-	-	-
Income Total	(41,525)	(39,975)	(81,500)	(55,506)
Net Service Expenditure	695,914	(17,010)	678,904	669,924

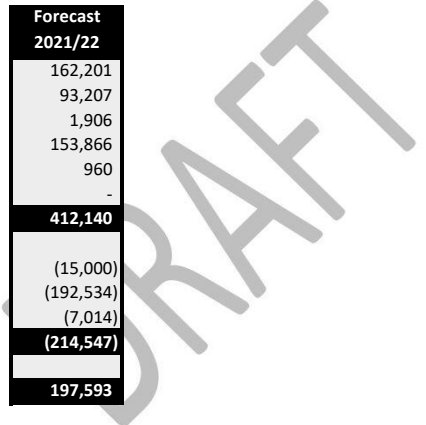
Community Grants	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	125,000	23,000	148,000	256,212
Capital Charges	-	-	-	-
Expenditure Total	125,000	23,000	148,000	256,212
Grants and Contributions	-	-	-	(121,000)
Fees and Charges	-	-	-	-
Other Income	-	(23,000)	(23,000)	(10,399)
Income Total	-	(23,000)	(23,000)	(131,399)
Net Service Expenditure	125,000	-	125,000	124,813

Environmental Health	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	56,434	1,737	58,171	578,127
Premises	25,000	-	25,000	15,000
Transport	-	-	-	143
Supplies and Services	68,750	4,100	72,850	174,875
Third Party Payments	85,950	-	85,950	105,188
Capital Charges	-	-	-	-
Expenditure Total	236,134	5,837	241,971	873,332
Grants and Contributions	(4,450)	-	(4,450)	(642,963)
Fees and Charges	(43,300)	-	(43,300)	(10,662)
Other Income	-	-	-	(3,500)
Income Total	(47,750)	-	(47,750)	(657,125)
Net Service Expenditure	188,384	5,837	194,221	216,208

Waste & Recycling	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	6,590,100	1,021,500	7,611,600	6,386,543
Third Party Payments	12,500	300	12,800	-
Capital Charges	-	-	-	-
Expenditure Total	6,602,600	1,021,800	7,624,400	6,386,543
Grants and Contributions	(325,960)	-	(325,960)	(293,816)
Fees and Charges	(1,052,300)	(6,400)	(1,058,700)	(1,060,568)
Other Income	(670,000)	(520,000)	(1,190,000)	(662,085)
Income Total	(2,048,260)	(526,400)	(2,574,660)	(2,016,469)
Net Service Expenditure	4,554,340	495,400	5,049,740	4,370,074

Streetcare	Budget 2021/22	+ / -	Budget 2022/23
Employees	155,833	7,876	163,709
Premises	91,300	2,550	93,850
Transport	400	-	400
Supplies and Services	71,100	1,300	72,400
Third Party Payments	5,800	-	5,800
Capital Charges	-	-	-
Expenditure Total	324,433	11,726	336,159
Grants and Contributions	(32,000)	-	(32,000)
Fees and Charges	(193,100)	-	(193,100)
Other Income	-	-	-
Income Total	(225,100)	-	(225,100)
Net Service Expenditure	99,333	11,726	111,059

Forecast 2021/22
162,201
93,207
1,906
153,866
960
-
412,140
(15,000)
(192,534)
(7,014)
(214,547)
197,593



City Centre Management	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	208,960	73,341	282,301	223,676
Premises	80,750	750	81,500	79,466
Transport	-	-	-	218
Supplies and Services	3,500	20,000	23,500	19,327
Third Party Payments	10,000	-	10,000	29,605
Capital Charges	-	-	-	-
Expenditure Total	303,210	94,091	397,301	352,292
Grants and Contributions	-	-	-	-
Fees and Charges	(30,000)	(20,000)	(50,000)	(25,195)
Other Income	-	-	-	(54,000)
Income Total	(30,000)	(20,000)	(50,000)	(79,195)
Net Service Expenditure	273,210	74,091	347,301	273,097

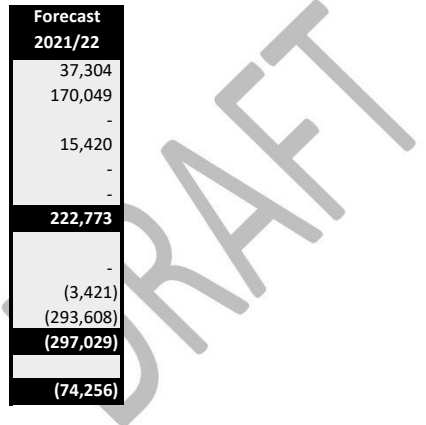
Licensing	Budget 2021/22	+ / -	Budget 2022/23
Employees	119,860	5,548	125,408
Premises	8,100	-	8,100
Transport	-	-	-
Supplies and Services	4,200	-	4,200
Third Party Payments	9,200	-	9,200
Capital Charges	-	-	-
Expenditure Total	141,360	5,548	146,908
Grants and Contributions	(5,000)	-	(5,000)
Fees and Charges	(276,225)	(2,400)	(278,625)
Other Income	-	-	-
Income Total	(281,225)	(2,400)	(283,625)
Net Service Expenditure	(139,865)	3,148	(136,717)

Forecast 2021/22
123,010
4,980
-
6,214
-
-
134,204
(4,500)
(246,697)
5,863
(245,334)
(111,131)



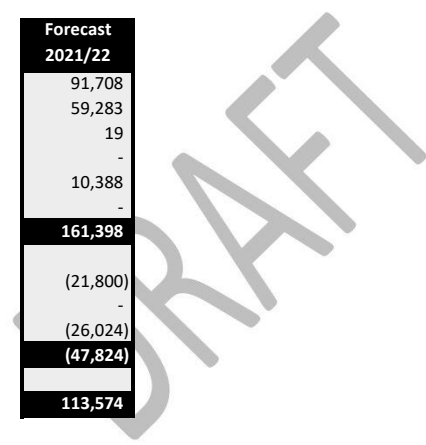
Markets & Street Trading	Budget 2021/22	+ / -	Budget 2022/23
Employees	29,620	1,402	31,022
Premises	208,510	1,150	209,660
Transport	-	-	-
Supplies and Services	25,800	-	25,800
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	263,930	2,552	266,482
Grants and Contributions	-	-	-
Fees and Charges	(4,500)	-	(4,500)
Other Income	(346,200)	5,530	(340,670)
Income Total	(350,700)	5,530	(345,170)
Net Service Expenditure	(86,770)	8,082	(78,688)

Forecast 2021/22
37,304
170,049
-
15,420
-
-
222,773
-
(3,421)
(293,608)
(297,029)
-
(74,256)



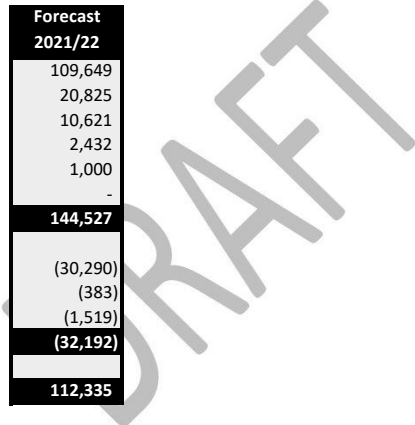
Parks & Allotments	Budget 2021/22	+ / -	Budget 2022/23
Employees	95,978	44,020	139,998
Premises	42,100	5,600	47,700
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	4,000	-	4,000
Capital Charges	-	-	-
Expenditure Total	142,078	49,620	191,698
Grants and Contributions	(21,800)	-	(21,800)
Fees and Charges	-	-	-
Other Income	(35,000)	(34,495)	(69,495)
Income Total	(56,800)	(34,495)	(91,295)
Net Service Expenditure	85,278	15,125	100,403

Forecast 2021/22
91,708
59,283
19
-
10,388
-
161,398
(21,800)
-
(26,024)
(47,824)
113,574

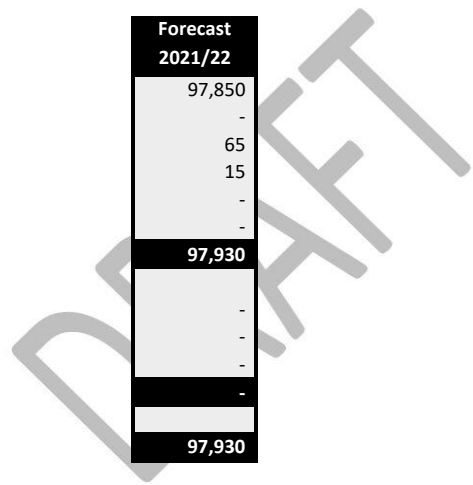


Countryside Unit	Budget 2021/22	+ / -	Budget 2022/23
Employees	102,499	5,194	107,693
Premises	17,000	500	17,500
Transport	10,200	-	10,200
Supplies and Services	2,100	600	2,700
Third Party Payments	1,000	-	1,000
Capital Charges	-	-	-
Expenditure Total	132,799	6,294	139,093
Grants and Contributions	(35,000)	-	(35,000)
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	(35,000)	-	(35,000)
Net Service Expenditure	97,799	6,294	104,093

Forecast 2021/22
109,649
20,825
10,621
2,432
1,000
-
144,527
(30,290)
(383)
(1,519)
(32,192)
112,335



Head of Cultural Services	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	101,611	5,233	106,844	97,850
Premises	-	-	-	-
Transport	-	-	-	65
Supplies and Services	-	-	-	15
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	101,611	5,233	106,844	97,930
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	101,611	5,233	106,844	97,930



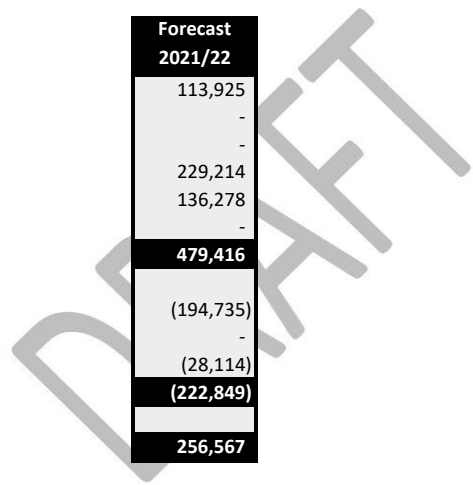
Museum Service	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	424,995	8,783	433,778	409,200
Premises	65,000	3,550	68,550	70,384
Transport	1,100	-	1,100	79
Supplies and Services	214,190	(85,950)	128,240	36,317
Third Party Payments	4,000	(2,000)	2,000	38,327
Capital Charges	-	-	-	-
Expenditure Total	709,285	(75,617)	633,668	554,307
Grants and Contributions	(10,100)	(200)	(10,300)	(44,386)
Fees and Charges	(25,050)	-	(25,050)	(8,304)
Other Income	(147,100)	92,900	(54,200)	(42,472)
Income Total	(182,250)	92,700	(89,550)	(95,162)
Net Service Expenditure	527,035	17,083	544,118	459,144

Guildhall & Blackfriars	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	612,679	29,828	642,507	480,516
Premises	127,250	1,500	128,750	135,048
Transport	1,200	-	1,200	362
Supplies and Services	233,200	5,500	238,700	239,238
Third Party Payments	58,100	(5,000)	53,100	145,056
Capital Charges	-	-	-	-
Expenditure Total	1,032,429	31,828	1,064,257	1,000,220
Grants and Contributions	-	-	-	(99,139)
Fees and Charges	(196,500)	-	(196,500)	(165,933)
Other Income	(476,581)	-	(476,581)	(373,309)
Income Total	(673,081)	-	(673,081)	(638,381)
Net Service Expenditure	359,348	31,828	391,176	361,839

Events
Budget 2022/23

Portfolio: **Culture & Leisure**
Head of Service: **Philip Walker**
Portfolio Holder: **CLr Andrew Lewis**

Events	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	104,583	5,013	109,596	113,925
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	215,100	-	215,100	229,214
Third Party Payments	-	-	-	136,278
Capital Charges	-	-	-	-
Expenditure Total	319,683	5,013	324,696	479,416
Grants and Contributions	-	-	-	(194,735)
Fees and Charges	-	-	-	-
Other Income	(35,000)	(5,000)	(40,000)	(28,114)
Income Total	(35,000)	(5,000)	(40,000)	(222,849)
Net Service Expenditure	284,683	13	284,696	256,567

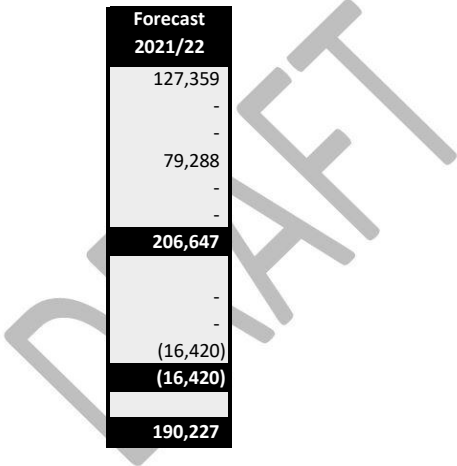


**Destination Marketing
Budget 2022/23**

Portfolio: Culture & Leisure
Head of Service: Philip Walker
Portfolio Holder: Cllr Andrew Lewis

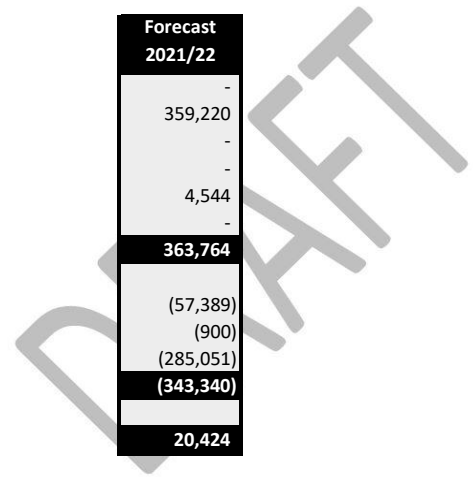
Destination Marketing	Budget 2021/22	+ / -	Budget 2022/23
Employees	131,386	6,333	137,719
Premises	-	-	-
Transport	-	-	-
Supplies and Services	75,000	-	75,000
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	206,386	6,333	212,719
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	(30,000)	(40,000)	(70,000)
Income Total	(30,000)	(40,000)	(70,000)
Net Service Expenditure	176,386	(33,667)	142,719

Forecast 2021/22
127,359
-
-
79,288
-
-
206,647
-
-
(16,420)
(16,420)
190,227



Aspire Leisure	Budget 2021/22	+ / -	Budget 2022/23
Employees	-	-	-
Premises	339,750	6,700	346,450
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	339,750	6,700	346,450
Grants and Contributions	(30,000)	-	(30,000)
Fees and Charges	-	-	-
Other Income	(339,750)	(6,700)	(346,450)
Income Total	(369,750)	(6,700)	(376,450)
Net Service Expenditure	(30,000)	-	(30,000)

Forecast 2021/22
-
359,220
-
-
4,544
-
363,764
(57,389)
(900)
(285,051)
(343,340)
20,424

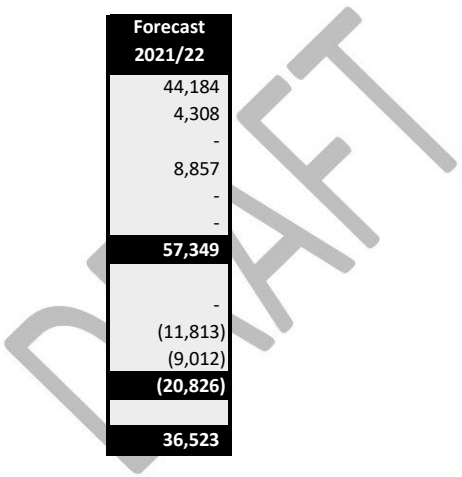


**Shopmobility
Budget 2022/23**

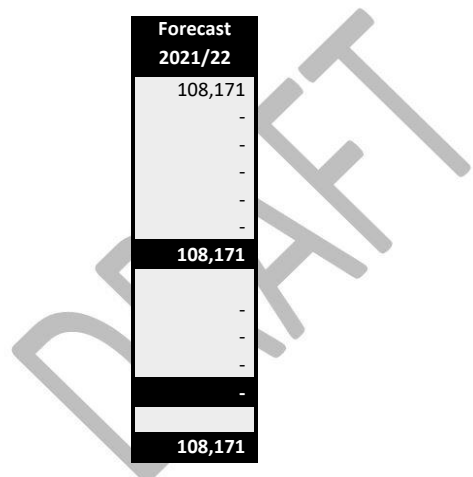
Portfolio: Communities & Neighbourhoods
Head of Service: Philip Walker
Portfolio Holder: Cllr Justin Hudson

Shopmobility	Budget 2021/22	+ / -	Budget 2022/23
Employees	70,011	(8,879)	61,132
Premises	5,550	100	5,650
Transport	-	-	-
Supplies and Services	9,850	-	9,850
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	85,411	(8,779)	76,632
Grants and Contributions	-	-	-
Fees and Charges	(24,275)	12,329	(11,946)
Other Income	(800)	-	(800)
Income Total	(25,075)	12,329	(12,746)
Net Service Expenditure	60,336	3,550	63,886

Forecast 2021/22
44,184
4,308
-
8,857
-
-
57,349
-
(11,813)
(9,012)
(20,826)
36,523



Head of Policy & Resources	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	100,777	25,941	126,718	108,171
Premises	-	-	-	-
Transport	100	-	100	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	100,877	25,941	126,818	108,171
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	100,877	25,941	126,818	108,171



Financial Services	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	286,125	57,164	343,289	303,815
Premises	-	-	-	-
Transport	31,800	500	32,300	34,208
Supplies and Services	270,750	5,000	275,750	217,954
Third Party Payments	159,000	1,500	160,500	227,001
Capital Charges	-	-	-	-
Expenditure Total	747,675	64,164	811,839	782,977
Grants and Contributions	-	-	-	-
Fees and Charges	(12,500)	-	(12,500)	(6,000)
Other Income	(25,000)	-	(25,000)	(151,511)
Income Total	(37,500)	-	(37,500)	(157,511)
Net Service Expenditure	710,175	64,164	774,339	625,466

Revenues & Benefits	Budget 2021/22	+ / -	Budget 2022/23
Employees	71,659	11,853	83,512
Premises	2,400	-	2,400
Transport	100	-	100
Supplies and Services	2,042,200	(161,388)	1,880,812
Third Party Payments	146,850	-	146,850
Capital Charges	-	-	-
Expenditure Total	2,263,209	(149,535)	2,113,674
Grants and Contributions	(977,175)	-	(977,175)
Fees and Charges	(341,900)	-	(341,900)
Other Income	(29,000)	-	(29,000)
Income Total	(1,348,075)	-	(1,348,075)
Net Service Expenditure	915,134	(149,535)	765,599

Forecast 2021/22
77,464
3,390
-
2,063,825
121,842
-
2,266,522
(1,474,647)
(375)
(16,154)
(1,491,176)
775,346



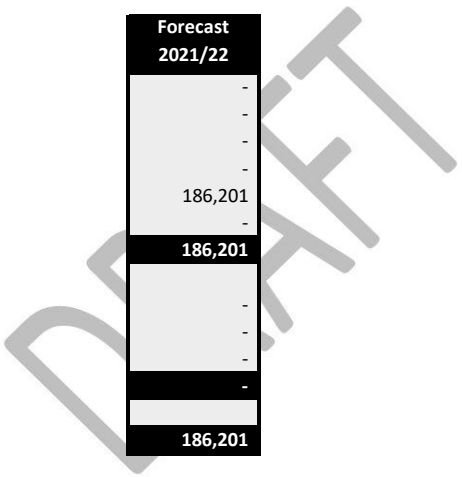
Housing Subsidy	Budget 2021/22	+ / -	Budget 2022/23
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	36,138,500	(5,000,000)	31,138,500
Capital Charges	-	-	-
Expenditure Total	36,138,500	(5,000,000)	31,138,500
Grants and Contributions	(36,515,900)	5,000,000	(31,515,900)
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	(36,515,900)	5,000,000	(31,515,900)
Net Service Expenditure	(377,400)	-	(377,400)

Forecast 2021/22
-
-
-
28,477,639
-
28,477,639
(28,441,860)
-
(33,491)
(28,475,351)
-
2,288



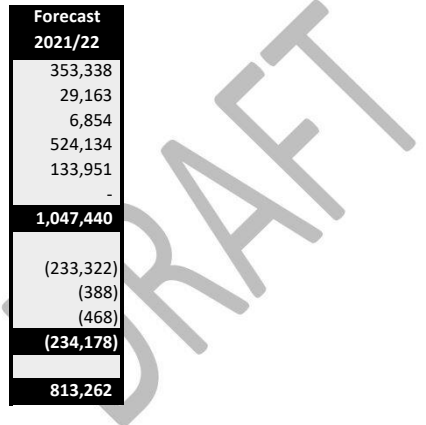
Internal Audit	Budget 2021/22	+ / -	Budget 2022/23
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	197,600	(3,980)	193,620
Capital Charges	-	-	-
Expenditure Total	197,600	(3,980)	193,620
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	-	-	-
Net Service Expenditure	197,600	(3,980)	193,620

Forecast 2021/22
-
-
-
-
186,201
-
186,201
-
-
-
-
186,201



Democratic Services	Budget 2021/22	+ / -	Budget 2022/23
Employees	312,795	29,574	342,369
Premises	-	-	-
Transport	17,300	-	17,300
Supplies and Services	467,900	(62,800)	405,100
Third Party Payments	26,100	-	26,100
Capital Charges	-	-	-
Expenditure Total	824,095	(33,226)	790,869
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	-	-	-
Net Service Expenditure	824,095	(33,226)	790,869

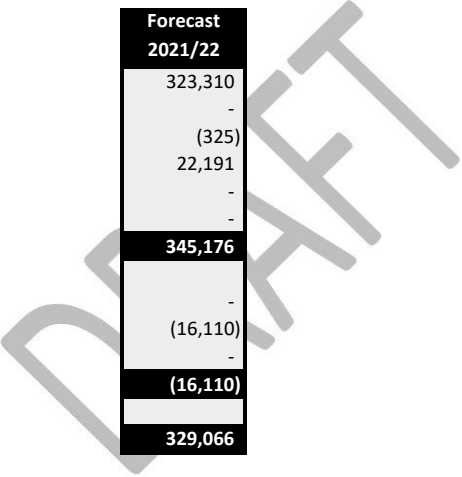
Forecast 2021/22
353,338
29,163
6,854
524,134
133,951
-
1,047,440
(233,322)
(388)
(468)
(234,178)
813,262



**Business Support
Budget 2022/23**

Portfolio: Performance & Resources (F&C)
Head of Service: Jon Topping
Portfolio Holder: Cllr Hannah Norman

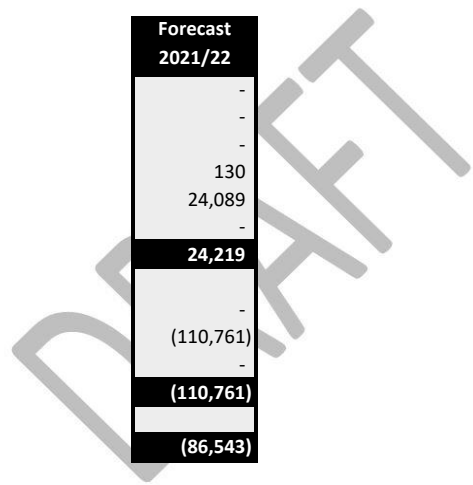
Business Support	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	365,777	(26,165)	339,612	323,310
Premises	-	-	-	-
Transport	-	-	-	(325)
Supplies and Services	25,200	400	25,600	22,191
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	390,977	(25,765)	365,212	345,176
Grants and Contributions	-	-	-	-
Fees and Charges	(30,000)	-	(30,000)	(16,110)
Other Income	-	-	-	-
Income Total	(30,000)	-	(30,000)	(16,110)
Net Service Expenditure	360,977	(25,765)	335,212	329,066



**Land Charges
Budget 2022/23**

**Portfolio: Planning & Housing Strategy
Head of Service: Jon Topping
Portfolio Holder: Cllr Andrew Gravells**

Land Charges	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	100	-	100	130
Third Party Payments	35,000	-	35,000	24,089
Capital Charges	-	-	-	-
Expenditure Total	35,100	-	35,100	24,219
Grants and Contributions	-	-	-	-
Fees and Charges	(106,000)	(2,100)	(108,100)	(110,761)
Other Income	-	-	-	-
Income Total	(106,000)	(2,100)	(108,100)	(110,761)
Net Service Expenditure	(70,900)	(2,100)	(73,000)	(86,543)

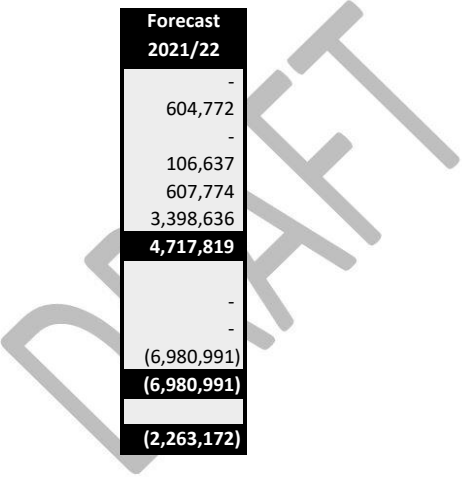


Asset Management	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	513,039	50,215	563,254	408,214
Premises	570,210	(244,700)	325,510	686,656
Transport	-	-	-	-
Supplies and Services	32,900	450	33,350	53,116
Third Party Payments	2,600	-	2,600	2,326
Capital Charges	-	-	-	-
Expenditure Total	1,118,749	(194,035)	924,714	1,150,312
Grants and Contributions	-	-	-	-
Fees and Charges	(50,000)	-	(50,000)	(36,662)
Other Income	(50,000)	-	(50,000)	(72,800)
Income Total	(100,000)	-	(100,000)	(109,462)
Net Service Expenditure	1,018,749	(194,035)	824,714	1,040,850

**Commercial Property
Budget 2022/23**

Portfolio: Performance & Resources
Head of Service: Jon Topping
Portfolio Holder: Cllr Hannah Norman

Commercial Property	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	-	-	-	-
Premises	303,950	3,900	307,850	604,772
Transport	-	-	-	-
Supplies and Services	271,222	5,400	276,622	106,637
Third Party Payments	167,500	3,000	170,500	607,774
Interest & Capital Charges	3,380,000	786,000	4,166,000	3,398,636
Expenditure Total	4,122,672	798,300	4,920,972	4,717,819
Grants and Contributions	-	-	-	-
Fees and Charges	(94,500)	(2,000)	(96,500)	-
Other Income	(6,645,150)	(830,822)	(7,475,972)	(6,980,991)
Income Total	(6,739,650)	(832,822)	(7,572,472)	(6,980,991)
Net Service Expenditure	(2,616,978)	(34,522)	(2,651,500)	(2,263,172)



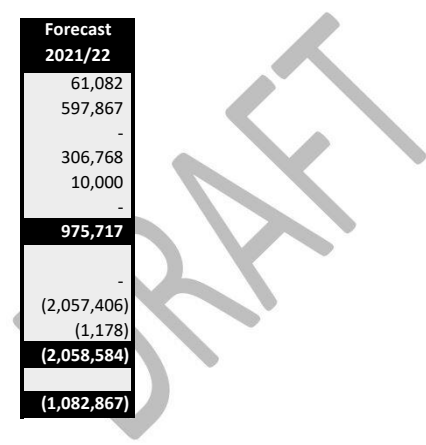
SWRDA Assets	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	17,680	250	17,930	23,579
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	290
Capital Charges	-	-	-	-
Expenditure Total	17,680	250	17,930	23,869
Grants and Contributions	-	-	-	-
Fees and Charges	(92,680)	(78,284)	(170,964)	(92,680)
Other Income	-	-	-	(9,999)
Income Total	(92,680)	(78,284)	(170,964)	(102,679)
Net Service Expenditure	(75,000)	(78,034)	(153,034)	(78,810)

**Parking
Budget 2022/23**

Portfolio: Performance & Resources
Head of Service: Jon Topping
Portfolio Holder: Cllr Hannah Norman

Parking	Budget 2021/22	+ / -	Budget 2022/23
Employees	60,700	2,917	63,617
Premises	668,000	(31,550)	636,450
Transport	-	-	-
Supplies and Services	361,200	(74,400)	286,800
Third Party Payments	7,000	-	7,000
Capital Charges	-	-	-
Expenditure Total	1,096,900	(103,033)	993,867
Grants and Contributions	-	-	-
Fees and Charges	(2,648,450)	120,000	(2,528,450)
Other Income	(31,725)	-	(31,725)
Income Total	(2,680,175)	120,000	(2,560,175)
Net Service Expenditure	(1,583,275)	16,967	(1,566,308)

Forecast 2021/22
61,082
597,867
-
306,768
10,000
-
975,717
-
(2,057,406)
(1,178)
(2,058,584)
-
(1,082,867)



Information Technology	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	41,998	10,274	52,272	42,733
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	1,873,900	8,020	1,881,920	1,885,349
Third Party Payments	10,000	-	10,000	-
Capital Charges	-	-	-	-
Expenditure Total	1,925,898	18,294	1,944,192	1,928,082
Grants and Contributions	-	-	-	-
Fees and Charges	(27,700)	-	(27,700)	(1,000)
Other Income	-	-	-	-
Income Total	(27,700)	-	(27,700)	(1,000)
Net Service Expenditure	1,898,198	18,294	1,916,492	1,927,082

Legal Services	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	407,000	58,100	465,100	453,721
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	407,000	58,100	465,100	453,721
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	407,000	58,100	465,100	453,721

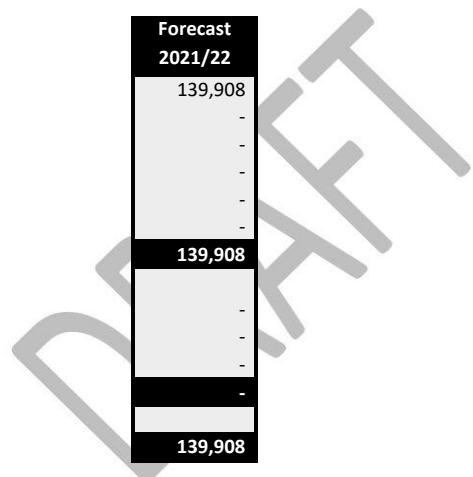
**Communications
Budget 2022/23**

Portfolio: **Performance & Resources**
 Head of Service: **Jon Topping**
 Portfolio Holder: **Cllr Hannah Norman**

Communications	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	87,750	1,700	89,450	86,020
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	87,750	1,700	89,450	86,020
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	87,750	1,700	89,450	86,020

Human Resources	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	171,487	3,423	174,910	181,154
Premises	-	-	-	-
Transport	100	-	100	-
Supplies and Services	155,900	3,100	159,000	153,437
Third Party Payments	38,800	800	39,600	49,957
Capital Charges	-	-	-	-
Expenditure Total	366,287	7,323	373,610	384,548
Grants and Contributions	(85,000)	70,000	(15,000)	(750)
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	(85,000)	70,000	(15,000)	(750)
Net Service Expenditure	281,287	77,323	358,610	383,798

Transformation & Commercialisation	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	62,863	81,927	144,790	139,908
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
Expenditure Total	62,863	81,927	144,790	139,908
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	62,863	81,927	144,790	139,908



**Cemeteries and Crematorium
Budget 2022/23**

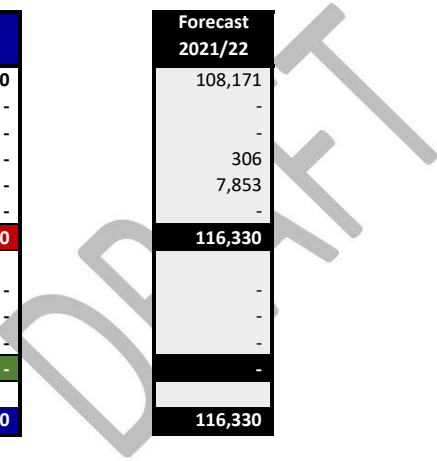
Portfolio: Environment & Leader
Head of Service: Jon Topping
Portfolio Holder: Cllr Richard Cook

Cemeteries and Crematorium	Budget 2021/22	+ / -	Budget 2022/23
Employees	414,042	45,183	459,225
Premises	262,350	10,300	272,650
Transport	23,200	(300)	22,900
Supplies and Services	138,900	(2,500)	136,400
Third Party Payments	34,000	3,000	37,000
Capital Charges	-	-	-
Expenditure Total	872,492	55,683	928,175
Grants and Contributions	-	-	-
Fees and Charges	(2,152,507)	(22,600)	(2,175,107)
Other Income	(234,103)	-	(234,103)
Income Total	(2,386,610)	(22,600)	(2,409,210)
Net Service Expenditure	(1,514,118)	33,083	(1,481,035)

Forecast 2021/22
458,801
303,641
23,286
144,741
33,587
-
964,056
-
(2,004,264)
(148,235)
(2,152,500)
-
(1,188,443)



Head of Place	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	100,847	5,233	106,080	108,171
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	306
Third Party Payments	-	-	-	7,853
Capital Charges	-	-	-	-
Expenditure Total	100,847	5,233	106,080	116,330
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	-	-	-	-
Net Service Expenditure	100,847	5,233	106,080	116,330



Planning	Budget 2021/22	+ / -	Budget 2022/23
Employees	492,141	(45,644)	446,497
Premises	-	-	-
Transport	-	-	-
Supplies and Services	14,400	30,100	44,500
Third Party Payments	102,000	(28,600)	73,400
Capital Charges	-	-	-
Expenditure Total	608,541	(44,144)	564,397
Grants and Contributions	(34,500)	34,500	-
Fees and Charges	(617,300)	35,956	(581,344)
Other Income	-	-	-
Income Total	(651,800)	70,456	(581,344)
Net Service Expenditure	(43,259)	26,312	(16,947)

Forecast 2021/22
599,283
-
-
29,152
57,792
-
686,227
(34,500)
(442,659)
-
(477,159)
209,068

Planning Policy	Budget 2021/22	+ / -	Budget 2022/23
Employees	130,430	6,797	137,227
Premises	-	-	-
Transport	-	-	-
Supplies and Services	11,950	-	11,950
Third Party Payments	83,000	10,000	93,000
Capital Charges	-	-	-
Expenditure Total	225,380	16,797	242,177
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	-	-	-
Net Service Expenditure	225,380	16,797	242,177

Forecast 2021/22
138,796
-
-
6,182
220,000
-
364,978
-
-
-
364,978

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Heritage & Historic Buildings	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	161,596	8,233	169,829	192,665
Premises	-	-	-	-
Transport	-	-	-	21
Supplies and Services	3,050	-	3,050	4,222
Third Party Payments	-	-	-	53,368
Capital Charges	-	-	-	-
Expenditure Total	164,646	8,233	172,879	250,276
Grants and Contributions	(49,850)	(2,420)	(52,270)	(106,196)
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
Income Total	(49,850)	(2,420)	(52,270)	(106,196)
Net Service Expenditure	114,796	5,813	120,609	144,080

Economic Development	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	125,808	66,045	191,853	177,948
Premises	-	-	-	-
Transport	-	-	-	24
Supplies and Services	19,000	(8,000)	11,000	9,001
Third Party Payments	13,500	-	13,500	13,500
Capital Charges	-	-	-	-
Expenditure Total	158,308	58,045	216,353	200,473
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	(18,025)	4,240	(13,785)	-
Income Total	(18,025)	4,240	(13,785)	-
Net Service Expenditure	140,283	62,285	202,568	200,473

Economic Development	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	9,232
Third Party Payments	25,000	-	25,000	25,000
Capital Charges	-	-	-	-
Expenditure Total	25,000	-	25,000	34,232
Grants and Contributions	-	-	-	-
Fees and Charges	(25,000)	-	(25,000)	(34,232)
Other Income	-	-	-	-
Income Total	(25,000)	-	(25,000)	(34,232)
Net Service Expenditure	-	-	-	0

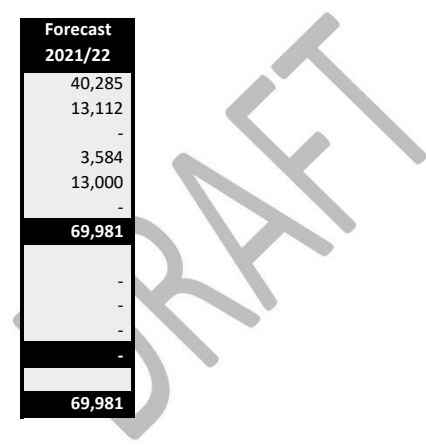
**Senior Management
Budget 2022/23**

Portfolio: **Environment & Leader**
 Head of Service: **Jon McGinty**
 Portfolio Holder: **Clr Richard Cook**

Senior Management	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	448,936	(263,911)	185,025	391,778
Premises	-	-	-	-
Transport	1,000	-	1,000	4
Supplies and Services	2,100	-	2,100	1,042
Third Party Payments	-	-	-	78,754
Capital Charges	-	-	-	-
Expenditure Total	452,036	(263,911)	188,125	471,577
Grants and Contributions	(79,400)	79,400	-	(79,966)
Fees and Charges	-	-	-	-
Other Income	-	-	-	(34,176)
Income Total	(79,400)	79,400	-	(114,142)
Net Service Expenditure	372,636	(184,511)	188,125	357,435

Climate Change / Environment	Budget 2021/22	+ / -	Budget 2022/23
Employees	64,476	8,071	72,547
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
Expenditure Total	64,476	8,071	72,547
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
Income Total	-	-	-
Net Service Expenditure	64,476	8,071	72,547

Forecast 2021/22
40,285
13,112
-
3,584
13,000
-
69,981
-
-
-
69,981



Corporate and Funding				Budget		Budget	Forecast
CC/DC	CC	Detail	Description	2021/22	+ / -	2022/23	2021/22
FS006/6001	FS006	6001	Interest/Interest Payable	140,100	-	140,100	199,288
FS006/6010	FS006	6010	Interest/Investment Interest	(718,900)	-	(718,900)	(487,073)
FS006/6011	FS006	6011	Interest/Other Interest Receivable	-	-	-	(133,031)
GF001/6021	GF001	6021	Quedgeley PC Local Prece/Precept Payments	-	-	-	-
GF001/6033	GF001	6033	Quedgeley PC Local Prece/Parish Precept - Quedgel	-	-	-	-
GF003/7030	GF003	7030	Minimum Revenue Provision/Plus - MRP	510,200	51,000	561,200	1,185,100
GF005/0152	GF005	0152	Employers Pension Contri/Pension - Back Funding	-	-	-	-
GF005/7019	GF005	7019	Employers Pension Contri/Less - Pension Back Fund	3,400,000	(145,000)	3,255,000	3,262,922
GF006/8001	GF006	8001	Council Tax/Collection Fund Precept	(8,081,000)	(273,000)	(8,354,000)	(8,081,000)
GF006/8020	GF006	8020	Council Tax/Collection Fund Surplus/Deficit	42,000	-	42,000	42,000
GF007/8101	GF007	8101	Revenue Support Grant/Government Grants	(87,000)	(65,235)	(152,235)	(1,942,832)
GF007/8102	GF007	8102	Lower Tier Support Grant/Government Grants	(157,000)	(18,000)	(175,000)	-
GF008/8101	GF008	8101	New Homes Bonus/Government Grants	(803,000)	783,000	(20,000)	(803,477)
GF009/8001	GF009	8001	Business Rates Retention/Collection Fund Precept	-	-	-	-
GF009/8012	GF009	8012	Business Rates Retention/NNDR Tariff	-	-	-	-
GF009/8013	GF009	8013	Business Rates Retention/NNDR Levy	-	-	-	-
GF009/8020	GF009	8020	Business Rates Retention/Collection Fund Surplus/	-	-	-	-
GF009/8101	GF009	8101	Business Rates Retention/Government Grants	(5,392,000)	(108,000)	(5,500,000)	(5,392,000)
GF010/7012	GF010	7012	MIRS Reversal - Redundancy costs only	-	-	-	-
GF012/7040	GF012	7040	MIRS - Reserves Transfer/To Earmarked Reserves	535,500	(535,500)	-	(92,652)
GF012/7041	GF012	7041	MIRS - Reserves Transfer/From Earmarked Reserves	(246,000)	246,000	-	(337,187)
GF012/7050	GF012	7050	MIRS - Reserves Transfer/General Fund Transfer	-	-	-	-
GF013/7033	GF013	7033	Accumulated Absences/Plus - Holiday Flex Accr	-	-	-	-
Funding Total				(10,857,100)	(64,735)	(10,921,835)	(12,579,942)